

BULGARI S.P.A. AND SUBSIDIARIES

Quarterly report for the Bulgari Group at 30 September 2001

Foreword

The quarterly report as at 30 September 2001 was prepared in accordance with the principles set forth in Article 82 of Consob Decision No. 11971 of 14 May 1999 and subsequent amendments. The profit and loss information provided is for the period 1 January 2001 – 30 September 2001 and the same period in 2000. Balance sheet information is provided as at 30 September 2001 and 31 December 2000.

The information as at 30 September 2001 and 30 September 2000 was not audited. The 31 December 2000 information was audited by the firm of Arthur Andersen S.p.A..

During the first nine months of 2001 the Bulgari Group, although operating in an extremely difficult economic climate, obtained good results in terms of revenues, operating profits and net income; indeed it improved on the brilliant results obtained in the same period of 2000.

The group's consolidated net revenues amounted to approximately 540 million euros, an increase of 24% over the 437 million euros as at 30 September 2000;

At constant exchange rates, the increase would have been approximately 23%.

Consolidated operating profit went from 76.6 million euros for the first nine months of 2000 to 77.3 million euros for the first nine months of this financial period.

Consolidated net income for the same two periods went from 55.5 million euros to 56.2 million euros.

To what was indicated in the Directors' Report on operational activity as at 30 June 2001, it must now be added that the tragic events of 11 September 2001 provoked a serious deterioration in the economic and social climate which will certainly affect business performance.

Naturally it is not yet possible to evaluate the consequences which these terrorist actions might have, given the resulting climate of terror and acts of war.

It seems likely however that, at least in the short and medium term, there will be a further decrease in the already modest economic growth which, in some areas, could turn into a real recession.

Naturally one hopes that the measures adopted by Central Banks and Governments – significant rate reductions and investment support policies – will contribute to economic recovery.

For the luxury goods sector, what is most worrying is the general climate of insecurity which is having a negative influence on consumers' propensity to purchase and the dramatic fall in the number of journeys, which are often the occasion for buying such goods.

The market suffering most from this situation is the United States but, given the size and global nature of the phenomenon, Europe and the Middle and Far East markets have also been heavily hit.

These considerations cause us to be cautious and suggest that in the immediate future the Group should draw up and implement conservative operating plans that emphasise increased efficiency and cost controls.

Economic and financial results

With regard to the first nine months of 2000, consolidated net revenues, net of royalties and services to third parties, increased by 101 million euros, broken down as follows:

- jewellery:	55 million euros
- watches:	12 million euros
- perfumes:	24 million euros
- accessories:	10 million euros

Consolidated operating profit amounted to 77.3 million euros against 76.6 million euros for the same period of the preceding year and was affected by a marked slow-down in revenue growth. The operating profit was also heavily affected by promotional and support expenses, which went from 49.9 million euros to 66.7 million euros (+34%)

In particular, in the third quarter of 2001 alone, there were promotional costs amounting to 25.1 million euros against the 16.7 million euros for the corresponding quarter of 2000 (+51%).

During this quarter the launch of the new "LUCEA" collection of precious jewellery took place, as well as that of the new fragrance "BLV pour Homme", both of which were supported by sizeable promotional expenditures.

TABLE 1
BULGARI GROUP
SUMMARY INCOME STATEMENT

(millions of euros)	30/09/01	30/09/00
Consolidated net revenues	540,3	436,7
Operating profit	77,3	76,6
Pre-tax profit	65,6	67,3
Net income	56,2	55,5

Revenue analysis

All product categories contributed to the Group's significant revenue growth..

Sales of accessories, jewellery and perfumes were particularly strong, growing respectively by 61%, 39% and 39%, confirming the success of the new bag collections (LOGOMANIA), the special success of the new jewellery and strong interest from customers in the new "BLV" perfume for women, launched at the end of 2000.

Sales of watches, which increased significantly during the last two periods, showed growth of 6% and suffered from a certain weakness in the volume of sales through authorised retailers.

Table 2 below shows revenue growth by product type.

TABLE 2
BULGARI GROUP
REVENUE GROWTH BY PRODUCT TYPE

	30/09/01	30/09/00
JEWELLERY	+ 39%	+ 66%
WATCHES	+ 6%	+ 47%
PERFUMES	+ 39%	+ 23%
ACCESSORIES	+ 61%	+ 44%
ROYALTIES ETC	+ 31%	+ 11%

Table 3 below shows the contribution of each product category to the Group's total turnover .

TABLE 3
BULGARI GROUP
REVENUES BY PRODUCT TYPE

	30/09/01	30/09/00
JEWELLERY	36%	33%
WATCHES	41%	47%
PERFUMES	16%	14%
ACCESSORIES	5%	4%
ROYALTIES ETC	2%	2%
TOTAL	100%	100%

Table 4 shows revenue growth by geographic area for the first nine months of 2001.

TABLE 4
BULGARI GROUP
REVENUE GROWTH BY GEOGRAPHIC AREA

Geographic Area	30/09/01	30/09/00
Italy	+ 41%	+ 40%
Europe (excluding Italy)	+ 37%	+ 48%
America	- 8%	+ 50%
Japan	+ 23%	+ 44%
Far East	+ 24%	+ 62%
Middle East / Other	+ 63%	+ 19%

With the sole exception of the American market, revenues increased in all geographic areas. Growth was especially significant in Europe and in the Middle and Far East.

In the third quarter alone, revenues in the American market, affected by the events outlined above, fell (-28%) compared with the amount achieved in the third quarter of 2000.

Table 5 below shows the break-down of revenues by geographic area.

TABLE 5
BULGARI GROUP
REVENUES BY GEOGRAPHIC AREA

Geographic Area	30/09/01	30/09/00
Italy	14%	12%
Europe (excluding Italy)	26%	23%
America	16%	22%
Japan	22%	22%
Far East	16%	16%
Middle East / Others	6%	5%
TOTAL REVENUES	100%	100%

Analysis of the net financial situation

The Group's net financial indebtedness and shareholders' equity as at 30 September 2001 totalled 344.9 million euros and 456.2 million euros respectively, as against net financial indebtedness of 198.4 million euros and shareholders' equity of 395.4 million euros as at 31 December 2000. The increase in financial requirements is mainly due to the growth in working capital.

The value of the inventory as at 30 September 2001 amounted to 577.3 million euros against 434.1 million euros as at 30 September 2000, an increase of 33%. This amount, greater than the percentage increase in turnover achieved in the two periods, is mainly due, apart from the opening of new shops, to the warehouse stocks required to support the launch of the new "LUCEA" collection of precious jewellery and the new fragrance "BLV pour Homme".

The net financial situation of the Group as at 30 September 2001 is shown in Table 6.

TABLE 6
BULGARI GROUP
NET FINANCIAL SITUATION

(millions of euros) assets (liabilities)	30/09/01	31/12/00
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Bank overdraft and borrowings due within 1 year	(221,3)	(117,4)
Bank overdraft and borrowings due after 1 year	(54,0)	(17,9)
Bonds due after 1 year	(100,0)	(100,0)
Amounts payable to other entities due after 1 year	(5,5)	(8,0)
Cash and bank balances	34,7	33,8
Financial receivables available within 1 year	1,2	11,1
TOTAL NET FINANCIAL SITUATION	(344,9)	(198,4)

In the course of the first nine months of 2001, 15 new exclusive BVLGARI shops were opened, amongst which those of Barcelona and Marbella (one owned and the other as a franchise), bringing to 141 the total number of single brand shops, including those opened in the so-called *Travel Retail* areas.

The current extremely uncertain situation makes it practically impossible to make trustworthy forecasts on performance for the rest of the year. As the latter period includes the Christmas holiday there could be a significant effect on performance for the whole year.

Events after 30 September 2001

There were no significant events after 30 September 2001.

BULGARI S.P.A. AND SUBSIDIARIES

FINANCIAL STATEMENTS

Bulgari S.p.A. and Subsidiaries
Consolidated income statement
For the periods ended 30 September 2001 and 30 September 2000
(In thousands of euros)

	30/09/2001	30/09/2000
A. Revenues		
Revenues from sales and services	540.278	436.691
Changes in inventories of work in progress, semi-finished and finished goods	109.062	95.681
Other revenues and income	6.064	1.401
Total revenues (A)	655.404	533.773
Total production costs (B)		
	578.063	457.138
Total revenues – total production costs (A-B)	77.341	76.635
C. Financial income and expenses		
Financial income and expenses	(8.814)	(5.485)
Gain (loss) on foreign exchange	4.911	2.365
C. Financial income and expenses	(3.903)	(3.120)
D. Adjustments to financial assets		
Write-down of investments	138	0
D. Total adjustment to financial assets	138	0
E. Total extraordinary income and (expenses)		
	(5.053)	(4.040)
Income before taxes and minority interests		
	68.247	69.475
Income tax for the period	9.389	11.863
Minority interests	(2.617)	(2.140)
Net income for the period	56.241	55.472

Bulgari S.p.A. and Subsidiaries
Consolidated balance sheet
As at 30 September 2001 and 31 December 2000
(in thousands of euros)

ASSETS	30/09/2001	31/12/2000
Intangible assets	64.329	63.977
Tangible assets	94.524	87.791
Financial assets	17.639	24.473
Total long-term assets	176.492	176.241
Inventories	577.322	446.986
Trade receivables	120.636	117.393
Other receivables and short-term investments	93.351	90.080
Cash and bank balances	34.651	33.822
Total assets	1.002.452	864.522
LIABILITIES AND SHAREHOLDERS' EQUITY	30/09/2001	31/12/2000
Group shareholders' equity	456.181	395.438
Minority interests	13.426	9.569
Total shareholders' equity	469.607	405.007
Reserves for risks and charges	9.270	14.820
Reserve for employee severance payments	6.759	6.034
Bonds	100.000	100.000
Amounts payable to banks and other entities	280.754	143.349
Other liabilities	136.062	195.312
Total liabilities and shareholders' equity	1.002.452	864.522

		%		%	INCREASE
	30/09/01	NET SALES	30/09/00	NET SALES	[illegible]
SALES REVENUES					
JEWELLERY	196.871	36,4%	141.841	32,5%	38,8%
WATCHES	218.808	40,5%	207.233	47,5%	5,6%
PERFUMES	86.332	16,0%	62.171	14,2%	38,9%
ACCESSORIES	26.227	4,9%	16.288	3,7%	61,0%
SERVICES AND ROYALTIES	12.040	2,2%	9.158	2,1%	31,5%
TOTAL SALES	540.278	100,0%	436.691	100,0%	23,7%
CONTRIBUTION MARGIN	356.251	65,9%	286.047	65,5%	24,5%
TOTAL OPERATING COSTS	278.910	51,6%	209.412	48,0%	33,2%
OPERATING INCOME	77.341	14,3%	76.635	17,5%	0,9%
FINANCIAL INCOME/(EXPENSES))	(8.814)	-1,6%	(5.485)	-1,3%	60,7%
PROFIT (LOSS) ON FOREIGN EXCHANGE	4.911	0,9%	2.365	0,5%	107,7%
OTHER INCOME / (EXPENSES)	(5.191)	-1,0%	(4.040)	-0,9%	28,5%
MINORITY INTERESTS	(2.617)	-0,5%	(2.140)	-0,5%	22,3%
TOTAL	(11.711)	-2,2%	(9.300)	-2,1%	25,9%
PRE-TAX PROFIT	65.630	12,1%	67.335	15,4%	-2,5%
TAXES	9.389	0	11.863	0	-20,8%
NET INCOME FOR PERIOD	56.241	10,4%	55.472	12,7%	1,4%

BULGARI S.P.A. AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS

BULGARI S.P.A. AND SUBSIDIARIES

Notes to the consolidated financial statements As at 30 September 2001

GENERAL ACCOUNTING PRINCIPLES

The consolidated quarterly report has been prepared in accordance with the general accounting principles, consolidation principles and valuation principles set forth in the notes to the annual and six-monthly statements. The quarterly report was prepared in accordance with the provisions of Article 82 of the “Regulations implementing Legislative Decree No.58 of 24 February 1998 regarding issuers” (Consob Decision No.11971 of 14 May 1999 and subsequent amendments).

The balance sheet information provided is as at 30 September 2001 and 31 December 2000, while the income statement information provided is as at 30 September 2001 and 30 September 2000.

In order to present the asset, financial and economic situation of the Group clearly, taking account of their size, all amounts are expressed in thousands of euros, unless otherwise indicated. Items with a zero amount are omitted.

The quarterly report has not been audited.

SCOPE OF CONSOLIDATION

The consolidated firms are separately indicated in Table 1 “Companies consolidated using the line-by-line and proportional methods”. On 30 September 2001, Opera Management S.A. and Bulgari Korea Ltd were included within the scope of the consolidation.

ACCOUNTING PRINCIPLES

Other information

In order to make some of the information contained in the 2000 income statement comparable with 2001 information, the net balance of the exchange rate difference deriving from commercial hedging transactions has been reclassified from “gains/losses on foreign exchange” to “raw materials, parts and supplies”, as required by new Accounting Principle No.26 “transactions and items in foreign currency” of the National Association of Professional Accountants . A reclassification from the purchases heading of “raw materials, parts and supplies” to the heading “personnel costs” has been effected, thus achieving a more appropriate allocation of costs.

EXCHANGE RATES

The Euro exchange rates for countries not belonging to the Single Currency are as follows:

Currency	30/09/2001		31/12/2000		30/09/2000	
	Income Statement	Balance Sheet	Income statement	Balance sheet	Income statement	Balance Sheet
US \$	0,89560000	0,91310000	0,92190000	0,93050000	0,93930000	0,87650000
Yen	108,07994890	109,01998663	99,52783993	106,91996720	100,85718522	94,93998369
SF	1,52260001	1,47609999	1,55780000	1,52320000	1,57160001	1,52400000
GBP	0,62220000	0,62200000	0,60940000	0,62410000	0,61220000	0,59670000
Sing \$	1,59400001	1,61229999	1,59170001	1,61260000	1,61660000	1,53850000
HK\$	6,98520018	7,12170010	7,18530020	7,25779996	7,32080017	6,88309977
AUS \$	1,72660000	1,84202194	1,58940000	1,67700000	1,57490000	1,61800000
MY.R	3,40549996	3,46050002	3,50349996	3,53539994	3,57089995	3,35589997
DK.K	7,45180027	7,43669974	7,45389987	7,46309982	7,453999888	7,45699977
TW \$	30,00999633	31,42000185	28,66939600	29,77629664	-	-
KR.Won	1.155,00115500	1.190,6746362	-	-	-	-

BALANCE SHEET INFORMATION

BALANCE SHEET – ASSETS

(amounts in thousands of euros)

Intangible assets

Net balance as at 30/09/2001: 64.329 thousand euros

Net balance as at 31/12/2000: 63.977 thousand euros

The largest increases occurred in the following items:

- “Patent and intellectual property rights” are related mainly to the purchase of software licences for an integrated platform for managing the principal corporate activities of, mainly, Bulgari S.p.A. (1,467 thousand euros), Bulgari Time S.A. (901 thousand euros) and Bulgari Global Operations S.A. (688 thousand euros).
- “Accruals and advances” concerns expenditure of 1,605 thousand euros by the Parent Company on software development costs, described above, and to the purchase of software for personnel management and training which, as of the close of the period, was still being implemented. The item also includes expenses for taking over rented premises for new shops in Los Angeles (679 thousand euros) and in Cologne (307 thousand euros);
- “Research, development and advertising costs” concern mainly development expenses for Bulgari Parfums S.A. for 360 thousand euros and Bulgari Global Operations S.A. of 254 thousand euros.

Tangible assets

Net balance as at 30/09/2001: 94,524 thousand euros

Net balance at 31/12/2000: 87,791 thousand euros

The largest increases occurred in the following items:

- “equipment and machinery” which includes investments by Bvlgari Time S.A. of 426 thousand euros, by D. Roth et G. Genta Haute Horlogerie S.A. of 269 thousand euros, and by Bulgari Gioielli S.p.A. for its laboratory, of 193 thousand euros;
- “industrial and commercial equipment” which includes investments by Bulgari Parfums S.A. of 1,233 thousand euros;
- “Furniture, office equipment and fixtures” and “improvements to rented premises” refer mainly to the following new or renovated shops: Tokyo - Ginza; Paris – Avenue Montaigne; Korea – Galleria Shop; New York – Madison Avenue; London – Sloane Street; Singapore – Takashimaya as well as to the Head Office and administrative office of the Parent Company and to the renovation of the offices of other companies in the Group. The entry also includes an increase of 2,435 thousand euros for enlarging an exhibition space created for presentation of new models of watches, jewellery and accessories in Geneva. This “stand” will be depreciated over the expected useful life of three years. Bulgari Global Operations S.A.’s investments

also include 3,708 thousand euros for the purchase of display windows for use by the third party distribution network to display Bulgari products;

- “accruals and advances”: includes mainly work by Bulgari Italia S.p.A. on a shop to open soon in Verona and by the Bulgari Corporation of America Inc. for shops in Los Angeles, Ala Moana and Palm Beach.

Financial assets

Net balance at 30/09/2001: 17,639 thousand euros

Net balance at 31/12/2000: 24,473 thousand euros

This item mainly consists of:

- 13,047 thousand euros in the item “receivables from others due after 1 year” relating mainly to security deposits;
- 4,331 thousand euros, which is the value of the following investments valued by the cost method: Opera Partecipations S.c.a. for 4,300 thousand euros and Bulgari (Luxembourg) S.A. for 31 thousand euros.

Current assets

Inventories

Net balance as at 30.09.2001: 577,322 thousand euros

Net balance as at 31/12/2000: 446,986 thousand euros

The increase in inventories compared with 30 September 2000 amounted to 33% (29% compared with 31 December 2000). The most significant increase as at 30 September 2000 relates to increased turnover (+24%), and the opening of new shops. The increase also includes finished and semi-finished products belonging to the new “LUCEA” line of precious jewellery and to the new fragrance “BLV pour Homme”, already in production as of 30 September 2001 to meet customer demand. The reserve for obsolescence was increased for prudential reasons by 2 million euros, so as to take account of the effect of any drop in sales.

Other receivables and short term investments

Balance as at 30/09/2001: 93,351 thousand euros

Balance as at 31/12/2000: 90,080 thousand euros

The item consists mainly of:

- 83,152 thousand euros for the following items:
 - “Receivables from others due within 1 year”, 38,786 thousand euros, concerning mainly receivables for VAT and income tax refunds which relate to: 10,030 thousand euros for Bulgari Italia S.p.A.; 1,890 thousand euros for Bulgari S.p.A. which represents the cumulative refund claimed from the Tax Authority for settling the Group’s VAT in accordance with article 73, last paragraph, of Presidential Decree 633/72 and article 3 of Ministerial Decree 13/12/1979; 4,903 thousand euros for Bulgari Gioelli S.p.A. and 6,251 thousand euros for the Swiss companies.
 - In the item “Receivables from others due after 1 year” amounting to 44,366 thousand euros and consisting mostly of 29,778 thousand euros for prepaid taxes, calculated mainly on the elimination of inter-company income recorded by the Group companies and not yet realised from the third party customers. The item also includes VAT refunds receivable for the years 1996, 1997, 1998, 1999 and 2000 by Bulgari S.p.A. , of 13,470 thousand euros.
- 1,207 thousand euros under the item “Treasury stock”: this amount relates to various purchases of company stock carried out on 30 September 2001, for a total of 121,950 shares at an average price of 9,849 euros each, within the limits and the rules established by the Ordinary Shareholders Meeting of 27 April 2001.

BALANCE SHEET – LIABILITIES AND SHAREHOLDERS’ EQUITY (amounts in thousands of euros)

Reserves for risks and charges

Balance as at 30/09/2001: 9,270 thousand euros

Balance as at 31/12/2000: 14,820 thousand euros

As of 30 September 2001 this item consisted of:

Description	Balance as at 30/09/2001	Balance as at31/12/2000
Reserves for taxes:	9.040	8.793
- Reserve for taxes	2.149	2.129
- Reserve for deferred taxes	6.891	6.664
Other reserves including:	230	6.027
- Reserve to cover losses of subsidiaries	-	3.670
-Other reserves	230	2.357
Total	9.270	14.820

The decrease is mainly due to the use of the write-down reserve for covering losses of subsidiary companies, carried out following the transfers of holdings in the Joint Venture with the Ferragamo Group.

INCOME STATEMENT INFORMATION (amounts in thousands of euros)

Revenues

Revenues from sales and services

Amount as at 30/09/2001: 540,278 thousand euros

Amount as at 30/09/2000: 436,691 thousand euros

Revenues from sales and services for the first quarter of 2001 break down as follows:

Description	30/09/2001	30/09/2000
Revenues from sale of goods	528.238	427.533
Services	4.842	1.287
Royalties	7.198	7.871
Total	540.278	436.691

The "services" item of 4,842 thousand euros includes mainly revenues relating to Opera Management S.A., consolidated using the proportional method as at 30 June 2001.

Revenues are broken down in the following tables, by type and by geographic area:

- by type:

Description	30/09/2001	30/09/2000
Jewellery	196.871	141.841
Watches	218.808	207.233
Perfume	86.332	62.171
Accessories	26.227	16.288
Services	4.842	1.287
Royalties	7.198	7.871
Total	540.278	436.691

- by geographic area:

Description	30/09/2001	30/09/2000
Italy	73.287	51.828
Europe (excluding Italy)	138.185	100.972
America	86.983	94.654
Japan	119.583	97.285
Far East	89.301	71.783
Middle East	25.293	13.128
Other	7.646	7.041
Total	540.278	436.691

The breakdown of revenues by geographic area also includes service revenues and royalties.

Production costs

The amount as at 30/09/2001 : 578,063 thousand euros

The amount as at 30/09/2000: 457,138 thousand euros

This item breaks down as follows:

Description	30/09/2001	30/09/2000
Purchases of raw materials and goods	274.408	252.619
Change in inventory, raw materials and goods	3.942	(16.112)
Personnel costs	86.798	67.209
Production and administrative expenses	116.182	84.699
Amortisation and depreciation of tangible and intangible assets, and other write-downs	30.009	18.869
Advertising and promotion expenses	66.724	49.854
Total	578.063	457.138

Financial income and expenses
 Amount as at 30/09/2001: (3,903) thousand euros
 Amount as at 30/09/2000: (3,120) thousand euros

The item consists of:

Financial income and (expenses)

Amount as at 30/09/2001: (8,814) thousand euros
 Amount as at 30/09/2000: (5,485) thousand euros

This item breaks down as follows:

Description	30/09/2001	30/09/2000
Interest income and other income	7.987	5.256
Interest expenses and financial expenses	16.801	10.741
Total	(8.814)	(5.485)

Gain (loss) on foreign exchange

Amount as at 30/09/2001: 4,911 thousand euros
 Amount as at 30/09/2000: 2,365 thousand euros

Description	30/09/2001	30/09/2000
Gain on foreign exchange	31.379	44.894
Loss on foreign exchange	26.468	42.162
Provision to the reserve for exchange movements	-	367
Total	4.911	2.365

In accordance with Accounting Principle No.26 “transactions and items in foreign currencies” of the National Association of Professional Accountants, this entry includes only the gains/losses on foreign exchange arising out of financial activities. Gains/losses on foreign exchange linked to commercial hedging transactions (related to the issuance of orders and invoices) must be transferred to the item “cost of raw materials, parts, supplies”. This amount as at 30 September 2001 was 1,377 thousand euros. On 30 September 2000, in order to ensure comparability of the balance sheet, the same adjustment of 4,803 thousand euros was made, for commercial gains and losses.

Extraordinary income and expenses

Extraordinary income and expenses

Amount as at 30/09/2001: (5,053) thousand euros
 Amount as at 30/09/2001: (4,040) thousand euros

Extraordinary income refers mainly to insurance payments relating to Bulgari France S.A. for 994 thousand euros, to Bulgari Australia Pty Ltd. for 177 thousand euros and to the Bulgari Corporation of America Inc. for 756 thousand euros.

The extraordinary expenses include expenses relating to previous periods, amounting to 3,615 thousand euros and relate mainly to 1,162 thousand euros to Bulgari Global Operations S.A., to 645 thousand euros to Bulgari S.p.A., to 539 thousand euros to Bulgari Time S.A., and to 376 thousand euros to Bulgari Parfums S.A..

The other extraordinary expenses amounting to 3,365 thousand euros refer mainly to adjustments for deficits and for non-recoverable taxes.

Minority interests

Amount as at 30/09/2001: 2,617 thousand euros

Amount as at 30/09/2000: 2,140 thousand euros

This item shows the portion of income belonging to minority shareholders of Bvlgari Japan Ltd. (80% owned by the Group), to Bulgari (Hong Kong) Ltd., Century Bright (Wholesale) Ltd., to Bulgari (Taiwan) Ltd. and to Bulgari Korea Ltd. (51% owned by the Group). The above-named companies were fully consolidated.

BULGARI S.P.A. AND SUBSIDIARIES

CONSOLIDATION

Table 1: List of fully consolidated companies, using the line-by-line and proportional methods

Table 2: List of companies valued using the equity and cost methods

Bulgari S.p.A. and Subsidiaries

Table 1

List of fully consolidated companies

Company	% owned 30/09/01	% owned 31/12/00	% owned ' 97	Authorised Capital	Head Office	Activity
Bulgari Gioielli S.p.A.	100,00	100,00	100,00	2.580.000	Rome	Jewellery production
Bulgari Italia S.p.A.	99,86	99,86	99,86	3.870.000	Rome	Retail sales
Bulgari International Corporation (BIC) N.V.	100,00	100,00	100,00	18.332.720	Amsterdam	Sub-holding
Bulgari Collection Internationale B.V.	100,00	100,00	100,00	1.928.566	Amsterdam	Precious jewellery prod.
Bulgari Corporation of America Inc.	100,00	100,00	100,00	24.350.000	New York	Retail sales
Bulgari S.A.	99,50	99,50	99,50	600.000	Geneva	Retail sales
Bulgari Time (Switzerland) S.A.	99,99	99,99	99,99	1.000.000	Neuchatel	Watch and accessory prod.
Bulgari Jewels S.A.	99,99	99,99	99,99	1.000.000	Neuchatel	Jewellery production
Bulgari France S.A.	99,96	99,96	99,96	225.000	Paris	Retail sales
Bulgari Montecarlo S.A.M.	99,99	99,99	99,99	762.245	Montecarlo	Retail sales
Bulgari (Deutschland) GmbH	100,00	100,00	100,00	2.556.459 400.000.00	Monaco	Retail sales
Bulgari Japan Ltd.	80,00	80,00	51,00	0	Tokyo	Retail sales
Bulgari Espana S.A. Unipersonal	100,00	100,00	100,00	2.921.856	Madrid	Retail sales
Bulgari Parfums S.A.	99,98	99,98	99,98	1.000.000	Neuchatel	Perfume production
Bulgari Parfums Italia S.p.A.	100,00	100,00	100,00	1.020.000	Rome	Perfume distribution
Bulgari Parfums USA Inc.	100,00	100,00	100,00	100.000	New York	Perfume distribution
Bulgari Netherlands B.V.	100,00	100,00	100,00	9.931.888	Amsterdam	Sub-holding
Bulgari Portugal Acessorios de Luxo Lda.	100,00	100,00	100,00	52.872	Madeira	Sub-holding
Bulgari Asia Ltd.	99,99	99,99	99,99	12.126.809	Hong Kong	Sub-holding
Bulgari South Asian Operations Pte Ltd.	100,00	100,00	51,00	1.000.000	Singapore	Retail sales
Bulgari (UK) Ltd.	100,00	100,00	100,00	1.500.000	London	Retail sales
Bulgari Latin America N.V.	100,00	100,00		6.000	Aruba	Retail sales
Bulgari Latin America Service N.V.	100,00	100,00		6.000	Aruba	Logistical support
Bulgari Belgium S.A.	100,00	100,00		2.478.935	Brussels	Retail sales
Bulgari Australia Pty. Ltd.	100,00	100,00	100,00	1.200.000	Sydney	Retail sales
Bulgari (Malaysia) Sdn Bhd	100,00	100,00	100,00	1.000.000	Kuala Lumpur	Retail sales
Bulgari Global Operations S.A.	100,00	100,00	101,00	1.000.000	Neuchatel	Logistical support
Bulgari Operational Services ApS	100,00	100,00		500.000	Copenhagen	Services
Daniel Roth et Gérald Genta Haute Hbrlogerie S.A.	100,00	100,00		7.100.000	Geneva	Watch production
Bulgari (Hong Kong) Ltd.	51,00	51,00		1.000.000	Hong Kong	Retail sales
Century Bright (Wholesale) Ltd.	51,00	51,00		100	Hong Kong	Product distribution
Bulgari (Taiwan) Ltd.	51,00	51,00		9.792.310 4.500.000.0	Taiwan	Retail sales
Bulgari Korea Ltd.	51,00	-		00	Seoul	Retail sales

List of companies consolidated using the
Proportional method

Company	% owned. 30/09/01	% owned 31/12/00	% owned ' 97	Authorised capital	Head Office	Activity
Opera Management S.A.	50,00	50,00		100.000	Luxembourg	Management of shareholdings

Bulgari S.p.A. and Subsidiaries

Table 2

List of companies consolidated using
The equity method

Company	% owned 30/09/01	% owned 31/12/00	% owned 1997	Currency	Authorised capital	Head Office	Activity
Luxlook Ltd. (1)	2	2		Us\$	35.900.000	New York	Distribution of products over the Internet

List of companies consolidated
Using the cost method

Company	% owned 30/09/01	% owned 31/12/00	% owned 1997	Currency	Authorised Capital	Head Office	Activity
Opera Participations S.c.a. (2)	28,38	46,25		Euro	318.120	Luxembourg	Purchase of shareholdings
Bulgari (Luxembourg) S.A. (3)	100,00	-		Euro	31.000	Luxembourg	Holding related to the <i>Bulgari Hotels and Resorts</i> project
Bulgari Hotel & Resort B.V. (4)	65,00	-		Euro	90.000	Amsterdam	Company in a joint-venture with the Marriot Group

(1) Company being liquidated

(3) Company still in start-up phase

(4) Company owned through Bulgari (Luxembourg) S.A.